

**Sonoita-Elgin FD  
Balance Sheet  
As of August 31, 2021**

	A	B	C
1			
2		<b>ASSETS</b>	
3		<b>Bank Accounts</b>	
4		Chase Checking	11,640.12
5		Chase Savings	517,984.44
6		Hughes Checking	68,203.21
7		Hughes High Yield	2,017.90
8		Hughes Main Share	57.72
9		Hughes Premium	76,380.58
10		National Bank Money Market	<u>24,179.20</u>
11		Subtotal Bank Accounts	<u>700,463.17</u>
12			
13		<b>Memo - Financial Stability Reserve Accumulated by Year</b>	
14		FY 6-30-2018	\$0.00
15		FY 6-30-2019	\$54,522
16		FY 6-30-2020	\$0.00
17		FY 6-30-2021	<u>\$52,313</u>
18		Total Reserve Funds Accumulated	<u>\$106,835</u>
19			
20		<b>Accrued Taxes</b>	
21		Pima County Treasurer	380.65
22		SCC Treasurer	<u>9,553.51</u>
23		Subtotal Accrued Taxes	<u>9,934.16</u>
24			
25		<b>TOTAL ASSETS</b>	<u>710,397.33</u>
26			
27		<b>EQUITY</b>	
28		Fund Balance - Unrestricted (2019 FSB Reserve included in total)	755,554.58
29		Retained Earnings	<u>100,128.93</u>
30		Net Loss - July - August 2021	<u>(145,286.18)</u>
31			
32		<b>TOTAL EQUITY</b>	<u>710,397.33</u>
33			

Sonoita-Elgin FD  
PRELIMINARY Profit & Loss Budget vs. Actual  
for the Two Months Ended August 31, 2021

	A	B	C	D	E	F	G	H	I
1									
2			<u>August 2021</u>		<u>July2021-August2021</u>		<u>Annual Budget</u>		<u>% of Budget</u>
3		<b>Budgeted Income/Expense</b>							<u>Target=17%</u>
4		<b>Budgeted Income</b>							
5		Santa Cruz County Taxes	9,553.46		18,477.03		951,898.00		1.94%
6		Pima County Taxes	322.32		1,358.82		128,643.00		1.06%
7		FDAT - Santa Cruz			57.35		50,800.00		0.11%
8		FDAT - Pima County	57.35				24,800.00		0.0%
9		Wildland Revenue	0.00		19,269.31		35,000.00		55.06%
10		EMS Support					2,000.00		0.0%
11		Ambulance Revenue	29,077.94		47,283.71		270,000.00		17.51%
12		PPE Set Aside					9,000.00		0.0%
13		Interest Income	6.58		85.65		800.00		10.71%
14		Rental Income	0.00		10.00		400.00		2.5%
15		Prior Year Carryforward	0.00				22,500.00		0.0%
16		<b>Total Budgeted Income</b>	<b>39,017.65</b>		<b>86,541.87</b>		<b>1,495,841.00</b>		<b>5.79%</b>
17		<b>Budgeted Expenses</b>							
18		Salaries	46,439.57		91,921.81		556,544.00		16.52%
19		IGA Fire Chief Services	0.00		6,500.00				
20		IGA Administrative Services	0.00		1,800.00				
21		Sick Time Pay	33.88		352.00		10,000.00		3.52%
22		PTO (Personal Time Off)	1,329.84		3,531.48		50,000.00		7.06%
23		Transport	5,560.00		10,220.00		85,460.00		11.96%
24		Payroll Taxes	1,105.45		2,168.05		33,000.00		6.57%
25		PSPRS	6,541.54		8,245.97		80,250.00		10.28%
26		ASRS	0.00		-1,145.40		4,000.00		-28.64%
27		Employee Health Insurance	3,131.64		4,868.66		57,600.00		8.45%
28		Physicals & Exams	0.00		159.00		8,800.00		1.81%
29		Workmans Comp Expense	2,840.00		5,680.00		35,000.00		16.23%
30		Uniform Allowance	1,683.97		1,824.28		11,000.00		16.58%
31		Training	4,475.89		4,475.89		25,000.00		17.9%
32		EMS Consumables	410.09		1,111.83		15,000.00		7.41%
33		Annual Inspections	1,179.65		1,179.65		9,000.00		13.11%
34		Oral Hydration - Water/Gatorade					1,200.00		0.0%
35		Fire Prevention Education					1,000.00		0.0%
36		Office Expense & Postage	133.74		268.98		7,500.00		3.59%
37		Recruitment & Retention	479.95		479.95		3,000.00		16.0%
38		Payroll Preparation	376.26		779.07		4,500.00		17.31%
39		Ambulance Billing	2,051.90		3,514.32		22,000.00		15.97%
40		Copier Lease	272.30		272.30		1,800.00		15.13%
41		Internet Provider	235.36		555.54		4,500.00		12.35%
42		Bank Charges	46.44		93.39		800.00		11.67%
43		Background Checks					1,200.00		0.0%
44		Legal Fees	1,932.50		7,611.55		9,000.00		84.57%
45		Accounting Fees					8,500.00		0.0%
46		Bookkeeper					15,000.00		0.0%
47		Telephone	798.30		1,569.72		13,000.00		12.08%
48		Batteries & Repair					2,500.00		0.0%
49		Computer & IT Support	250.00		500.00		3,000.00		16.67%
50		Dispatch & Reporting					8,400.00		0.0%
51		Utilities	864.43		2,006.04		17,000.00		11.8%
52		General & Liability Insurance					30,500.00		0.0%
53		Fuel	292.46		777.17		26,000.00		2.99%
54		Building & Grounds & Pests	446.29		2,071.94		9,000.00		23.02%

**Sonoita-Elgin FD**  
**PRELIMINARY Profit & Loss Budget vs. Actual**  
**for the Two Months Ended August 31, 2021**

	A	B	C	D	E	F	G	H	I
			<u>August 2021</u>		<u>July2021-August2021</u>		<u>Annual Budget</u>		<u>% of Budget</u>
1									
2									
55		Vehicle Maintenance	1,928.74		5,395.46		40,000.00		13.49%
56		Equipment Replacement					4,000.00		0.0%
57		Station Supplies	481.21		736.42		3,500.00		21.04%
58		Fire Supplies	1,057.05		1,638.10		6,000.00		27.3%
59		Suppression Foam					3,600.00		0.0%
60		Interest Expense					500.00		0.0%
61		Computer					2,000.00		0.0%
62		Radio	0.00		135.22		3,500.00		3.86%
63		Communication to Residents					500.00		0.0%
64		Financial Stability Reserve					50,000.00		0.0%
65		Membership Dues & Subscriptions	150.00		400.00		2,000.00		20.0%
66		PPE Purchase/Repair	4,102.57		5,132.75		5,000.00		102.66%
67		Capital Payments - Apparatus	0.00		80,973.21		81,000.00		99.97%
68		Capital Payment - Ambulance					23,500.00		0.0%
69		Capital Payment - Ambulance (2021)					22,500.00		
70		Capital - PPE Set Aside					6,500.00		0.0%
71		Capital Outlay - Equipment	0.00				71,687.00		0.0%
72		<b>Total Budgeted Expenses</b>	<b>90,631.02</b>		<b>257,804.35</b>		<b>1,495,841.00</b>		<b>17.24%</b>
73									
74		<b>Net Budgeted Income (Loss)</b>	<b>(51,613.37)</b>		<b>-171,262.48</b>		<b>0.00</b>		<b>100.0%</b>
75									
76		<b>Unbudgeted Income/Expense</b>							
77		<b>Unbudgeted Income</b>							
78		Fire Suppression Excess							
79		Grant Revenue	26,554.67		26,554.67				
80		AZ State Smart & Safe Fund							
81		Fuels Crew Revenue							
82		Donations							
83		Ambulance 2021	0.00						
84		Miscellaneous Income	0.00						
85		<b>Total Unbudgeted Income</b>	<b>26,554.67</b>		<b>26,554.67</b>				
86									
87		<b>Unbudgeted Expenses</b>							
88		Fuels Crew Expenses	114.24		114.24				
89		Fuels Crew Labor			664.88				
90		Administration Services	0.00		200.00				
91		Ambulance Purchase			-1,758.83				
92		Wildland Labor							
93		Wildland Expenses	798.20		1,358.08				
94		Grant Expenses	0.00						
95									
96		<b>Total Unbudgeted Expense</b>	<b>912.44</b>		<b>578.37</b>				
97									
98		<b>Net Unbudgeted Loss</b>	<b>25,642.23</b>		<b>25,976.30</b>				
99									
100		<b>Net Overall Income (Loss)</b>	<b>(25,971.14)</b>		<b>(145,286.18)</b>		<b>0.00</b>		
101									

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1	<b>Sonoita-Elgin Fire District</b>			<b>PURPOSE OF THE CASH FLOW FORECAST IS TO SHOW ALL CASH IN AND CASH OUT ON A MONTHLY BASIS.</b>												
2	<b>Cash Flow Forecast</b>			<b>THE CUMULATIVE CASH BALANCE MUST NOT GO BELOW ZERO.</b>												
3	<b>July 1, 2021 through June 30, 2022</b>															
4				<b>Actual</b>	<b>Actual</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>	
5		<b>Budget</b>		<b>July</b>	<b>August</b>	<b>September</b>	<b>October</b>	<b>November</b>	<b>December</b>	<b>January</b>	<b>February</b>	<b>March</b>	<b>April</b>	<b>May</b>	<b>June</b>	
6		<b>2021-2022</b>		<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>Total</b>
7																
8	<b>Budgeted Revenues</b>															
9	<b>Fire District Tax</b>															
10	Santa Cruz County	951,898		8,924	9,553	1,717	105,824	291,825	159,621	48,177	55,621	36,266	187,399	37,072	8,503	950,502
11	Pima County	128,643		896	322	14,800	40,734	11,536	10,989	1,153	3,719	9,795	23,542	5,513	3,419	126,418
12	<b>Fire District Assistance Tax</b>															
13	Santa Cruz County	50,800								25,400					25,400	50,800
14	Pima County	24,800		140	57	2,284	6,399	2,269	1,497	429	832	1,629	6,484	2,038	724	24,784
15	<b>Fire Suppression Income</b>	35,000		19,269											15,731	35,000
16	<b>EMS Support</b>	2,000				1,000								1,000		2,000
17	<b>Ambulance Revenues</b>	270,000		18,206	29,078	26,050	23,266	26,808	26,514	18,085	20,291	18,629	26,515	22,518	15,538	271,497
18	<b>PPE Purchase</b>	9,000													9,000	9,000
19	<b>Interest Income</b>	800		79	7	16	129	25	31	121	16	9	89	14	53	588
20	<b>Rental Income</b>	400		10											400	410
21	<b>Prior Year Carryforward</b>	22,500													22,500	22,500
22																
23	<b>Total Budgeted Revenues</b>	<b>1,495,841</b>		<b>47,524</b>	<b>39,018</b>	<b>45,866</b>	<b>176,352</b>	<b>332,464</b>	<b>198,652</b>	<b>93,366</b>	<b>80,480</b>	<b>66,327</b>	<b>244,029</b>	<b>68,154</b>	<b>101,268</b>	<b>1,493,500</b>
24																
25	<b>Budgeted Operating Expenses</b>															
26	<b>Salaries</b>	556,544		45,482	46,440	46,579	45,835	48,705	53,754	45,130	48,742	47,635	44,959	45,321	43,454	562,036
27	<b>IGA Fire Chief Services</b>			6,500												6,500
28	<b>IGA Administration Services</b>			1,800												1,800
29	<b>Sick Pay</b>	10,000		318	34				816	689		216		133	7,514	9,720
30	<b>Personal Time Off (PTO)</b>	50,000		2,202	1,330	4,160	4,160	4,160	4,160	4,160	4,160	4,160	4,160	4,160	6,198	47,169
31	<b>Transport</b>	85,460		4,660	5,560	7,120	7,120	7,120	7,120	7,120	7,120	7,120	7,120	7,120	9,600	83,900
32	<b>Payroll Taxes</b>	33,000		1,063	1,105	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	29,668
33	<b>PSPRS</b>	80,250		1,704	6,542	6,680	6,680	6,680	6,680	6,680	6,680	6,680	6,680	6,680	6,770	75,136
34	<b>ASRS</b>	4,000		(1,145)											2,000	855
35	<b>Employee Health Insurance</b>	57,600		1,737	3,132	4,800	4,800	4,800	4,800	4,800	4,800	4,800	4,800	4,800	4,800	52,869
36	<b>Physicals &amp; Exams</b>	8,800		159											8,641	8,800
37	<b>Workman's Compensation</b>	35,000		2,840	2,840										32,160	37,840
38	<b>Uniform Allowance</b>	11,000		140	1,684	915	915	915	915	915	915	915	915	915	935	10,994
39	<b>Training</b>	25,000			4,476										25,000	29,476
40	<b>EMS Consumables</b>	15,000		702	410	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	13,612
41	<b>Annual Inspections</b>	9,000			1,180										9,000	10,180
42	<b>Oral Hydration Fluids</b>	1,200													1,200	1,200
43	<b>Fire Prevention Education</b>	1,000													1,000	1,000
44	<b>Office Expense &amp; Postage</b>	7,500		135	134	625	625	625	625	625	625	625	625	625	625	6,519
45	<b>Recruitment &amp; Retention</b>	3,000			480	250	250	250	250	250	250	250	250	250	500	3,230
46	<b>Payroll Preparation</b>	4,500		403	376	375	375	375	375	375	375	375	375	375	375	4,529
47	<b>Ambulance Billing</b>	22,000		1,462	2,052	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,870	21,854
48	<b>Copier Lease</b>	1,800			272	150	150	150	150	150	150	150	150	150	150	1,772

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1	<b>Sonoita-Elgin Fire District</b>			<b>PURPOSE OF THE CASH FLOW FORECAST IS TO SHOW ALL CASH IN AND CASH OUT ON A MONTHLY BASIS.</b>												
2	<b>Cash Flow Forecast</b>			<b>THE CUMULATIVE CASH BALANCE MUST NOT GO BELOW ZERO.</b>												
3	<b>July 1, 2021 through June 30, 2022</b>															
4				<u>Actual</u>	<u>Actual</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	
5		<b>Budget</b>		<b>July</b>	<b>August</b>	<b>September</b>	<b>October</b>	<b>November</b>	<b>December</b>	<b>January</b>	<b>February</b>	<b>March</b>	<b>April</b>	<b>May</b>	<b>June</b>	
6		<b>2021-2022</b>		<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>Total</b>
7																
49	Internet Provider	4,500		320	235	375	375	375	375	375	375	375	375	375	375	4,306
50	Bank Charges	800		47	46	60	60	60	60	60	60	80	80	80	80	773
51	Background Checks	1,200			0	100	100	100	100	100	100	100	100	100	200	1,100
52	Legal Fees	9,000		5,679	1,933										1,321	8,933
53	Accounting Fees	8,500													8,500	8,500
54	Bookkeeper	15,000				1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	12,500
55	Telephone	13,000		771	798	1,080	1,080	1,080	1,080	1,080	1,080	1,080	1,080	1,080	1,120	12,410
56	Batteries & Repair	2,500													2,500	2,500
57	IT Support	3,000		250	250	250	250	250	250	250	250	250	250	250	250	3,000
58	Dispatch & Reporting	8,400				8,400										8,400
59	Utilities	17,000		1,142	864	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,435	16,176
60	General & Liability Insurance	30,500				6,888		6,888			6,934				9,790	30,500
61	Fuel	26,000		485	292				3,059		4,815		4,737		12,000	25,388
62	Building Grounds & Pests	9,000		1,626	446	750	750	750	750	750	750	750	750	750	750	9,572
63	Vehicle Maintenance	40,000		3,639	1,929	3,330	3,330	3,330	3,330	3,330	3,330	3,330	3,330	3,330	3,400	38,938
64	Equipment Replacement	4,000													4,000	4,000
65	Station Supplies	3,500		255	481	290	290	290	290	290	290	290	290	290	310	3,656
66	Fire Supplies	6,000		581	1,057	500	500	500	500	500	500	500	500	500	500	6,638
67	Suppression Foam	3,600													3,600	3,600
68	Interest Expense - LOC	500													500	500
69	Computer	2,000													2,000	2,000
70	Radio	3,500		135											3,365	3,500
71	Communication to Residents	500													500	500
72	Financial Stability Reserve	50,000													50,000	50,000
73	Membership Dues & Subscriptions	2,000		250	150										1,750	2,150
74	PPE Purchase/Repair	5,000		1,030	4,103											5,133
75	Capital Reserve Funds															
76	Apparatus P&I	81,000		80,973												80,973
77	Ambulance P&I	23,500				23,500										23,500
78	Ambulance P&I	22,500					22,500									22,500
79	PPE Set Aside	6,500													6,500	6,500
80	Capital Outlay - Equipment	<u>71,687</u>													<u>71,687</u>	<u>71,687</u>
81	<b>Total Budgeted Expenses</b>	<b>1,495,841</b>		<b>167,346</b>	<b>90,631</b>	<b>125,672</b>	<b>108,640</b>	<b>95,898</b>	<b>97,934</b>	<b>86,124</b>	<b>100,797</b>	<b>88,176</b>	<b>90,021</b>	<b>85,778</b>	<b>353,475</b>	<b>1,490,492</b>
82																
83	<b>Net Budgeted Revenues/Expenses</b>			<b>(119,822)</b>	<b>(51,613)</b>	<b>(79,806)</b>	<b>67,711</b>	<b>236,566</b>	<b>100,718</b>	<b>7,242</b>	<b>(20,317)</b>	<b>(21,849)</b>	<b>154,009</b>	<b>(17,624)</b>	<b>(252,207)</b>	<b>3,008</b>
84																

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1	<b>Sonoita-Elgin Fire District</b>			<b>PURPOSE OF THE CASH FLOW FORECAST IS TO SHOW ALL CASH IN AND CASH OUT ON A MONTHLY BASIS.</b>												
2	<b>Cash Flow Forecast</b>			<b>THE CUMULATIVE CASH BALANCE MUST NOT GO BELOW ZERO.</b>												
3	<b>July 1, 2021 through June 30, 2022</b>															
4				<u>Actual</u>	<u>Actual</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	
5		<b>Budget</b>		<b>July</b>	<b>August</b>	<b>September</b>	<b>October</b>	<b>November</b>	<b>December</b>	<b>January</b>	<b>February</b>	<b>March</b>	<b>April</b>	<b>May</b>	<b>June</b>	
6		<b>2021-2022</b>		<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>Total</b>
7																
85	<b>Other Financing Sources</b>															
86	<b>Unbudgeted Revenue</b>															
87	<b>Fire Suppression Excess</b>															0
88	<b>Grant Revenue</b>				26,555											26,555
89	<b>AZ State Smart &amp; Safe Fund</b>															0
90	<b>Fuels Crew</b>															0
91	<b>Ambulance 2021</b>			1,932												1,932
92	<b>Donations</b>															0
93	<b>Total Unbudgeted Revenue</b>			<u>1,932</u>	<u>26,555</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>28,486</u>
94																
95	<b>Unbudgeted Expenses</b>															
96	<b>Fuels Crew Labor</b>			665												665
97	<b>Fuels Crew Expenses</b>				114											114
98	<b>Administrative Services</b>			200												200
99	<b>Wildland Labor</b>															0
100	<b>Wildland Expenses</b>			560	798											1,358
101	<b>Grant Expenses</b>			<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
102	<b>Total Unbudgeted Expenses</b>			<u>1,425</u>	<u>912</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,337</u>
103																
104	<b>Net Unbudgeted Income (Loss)</b>			<u>507</u>	<u>25,642</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>26,149</u>
105																
106	<b>Net Overall Income (Loss)</b>	<b>0</b>		<u>(119,315)</u>	<u>(25,971)</u>	<u>(79,806)</u>	<u>67,711</u>	<u>236,566</u>	<u>100,718</u>	<u>7,242</u>	<u>(20,317)</u>	<u>(21,849)</u>	<u>154,009</u>	<u>(17,624)</u>	<u>(252,207)</u>	<u>29,157</u>
107																
108	<b>Cash on Hand</b>	<b>862,345</b>		<u>736,368</u>	<u>700,463</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
109																
110																
111				<b>The Cash on Hand at August 31, 2021 was \$700,463. The Net Overall Income is projected to be \$29,157</b>												
112				<b>at fiscal year end. Since both balances are positive so there is not potentially an adverse impact</b>												
113				<b>on operations or liquidity of the district that should be reported to the county Board of Supervisors.</b>												